

Table of contents

Figures and tables	12
Abbreviations	13
Introduction	15
1 Putting the project into context	19
1.1 Looking for the relevance of communication in EU research	19
1.1.1 Enhancing EU legitimacy through public communication?	20
1.1.2 Why should the EP and the Commission communicate?	23
1.1.3 The changing role of institutional communication throughout the integration process	26
1.2 The notion of an EU communication deficit	30
1.2.1 What should EU institutions communicate?	31
1.2.1.1 Normative expectations	32
1.2.1.2 Professional demands	34
1.2.2 How EU institutions do not communicate what they are expected to	35
1.2.3 Researching the EU institutional communication deficit	38
1.3 Explaining the EU's communication deficit	39
1.3.1 External boundaries to EU institutional communication	39
1.3.2 Formal institutional obstacles	45
1.3.3 Shifting from structural to actor-centred explanations	47
1.3.3.1 Lack of determination	48
1.3.3.2 Problems with coordinating institutional communication	49
1.3.3.3 Internal rivalries	51
1.3.4 Explaining the EU institutions' communication deficit	52
2 Institutional communication from an actor-centred perspective: Developing an analytical framework	54
2.1 The complex nature of institutional communicators	55
2.1.1 Corporate institutional actors – beyond unitary conceptions	55
2.1.2 The many communicators in the EP and the Commission	57
2.1.3 Implications for EU institutional communication	61

2.2	Public communications and the intentionality of human (social) action	62
2.2.1	Norm-oriented motives for public communication	63
2.2.2	Interest-based communication aims	65
2.2.3	Conflicting public communication intentions	68
2.3	Public communication and institutional action constraints	70
2.3.1	Situational and individual constraints	71
2.3.2	Organisational constraints: procedures and structures	73
2.3.3	Social constraints: political power and social profile	76
2.4	Explaining EU institutional communication efforts	78
3	Methodological Considerations	81
3.1	Analysing EU institutional communication activities	81
3.2	Analysing EU institutional communication intentions	85
3.2.1	Document analysis	86
3.2.2	Interviews	88
3.3	Analysing EU institutional internal capability structures	90
3.4	Critical evaluation	91
4	Communicating the Services Directive and REACH	94
4.1	The timing of and occasions for institutional press communication	94
4.2	Making EU politics public – the EU institutions’ communication of political responsibility, conflict and responsiveness	98
4.2.1	Communication of political responsibility?	98
4.2.2	Communication of diversity of opinions?	103
4.2.3	Communication of responsiveness?	107
4.3	EU institutional communication: between expectations and performance	112
5	Why and how to make EU politics public: Communication intentions	115
5.1	What the documents say: The official line to take	115
5.2	What the interviewees say: a variety of communication intentions	122
5.2.1	On communicating political responsibility	122
5.2.2	On communicating conflict	125
5.2.3	On communicating responsiveness	129
5.2.4	On the absence of any communication intentions	136
5.3	Actor patterns of intentional differences	139
5.4	Communication intentions: the Services Directive and REACH	144

6	The two institutions' communication ability: Organisational constraints	150
6.1	Formal organisational structures and procedures	150
6.1.1	Planning structures	151
6.1.2	Monitoring structures	153
6.1.3	Coordination structures	155
6.2	Limits to formal organisational structures and procedures	161
6.2.1	Limits of planning structures and procedures	162
6.2.2	Limits to monitoring structures and procedures	169
6.2.3	Limits of coordination structures and procedures	172
6.3	Organisational constraints: the Services Directive and REACH	178
7	The two institutions' communication ability: Social restrictions	183
7.1	Social restrictions and the definition of institutional communication aims	183
7.1.1	The European Parliament	183
7.1.2	The European Commission	185
7.2	Social resources and the use of organisational structures	188
7.2.1	The European Parliament	188
7.2.2	The European Commission	193
7.3	Social restrictions – the Services Directive and REACH	197
8	Summary and conclusion	201
8.1	The characteristics of EU institutional press communication	201
8.2	The institutional communication development process	203
8.3	Relating the development process to the institutional press release features	206
8.4	Beyond the empirics: Theorising on EU institutional communication	207
8.5	Conclusion	210
	References	213